



**Dr. Rafiq Zakaria Campus**

Maulana Azad Educational Trust's

**Y. B. CHAVAN COLLEGE OF PHARMACY**

(B. Pharm, M. Pharm & Research Centre)

ISO 9001-2008 CERTIFIED | NIRF – 2021 ALL INDIA RANK 53<sup>rd</sup>

NAAC ACCREDITATION "A" GRADE WITH 3.23 CGPA SCORE

**4.1.2: Percentage of expenditure for infrastructure development and augmentation excluding salary during the last five years**

Name of Institution  
Department Name  
Currency

Y.B. CHAVAN COLLEGE OF PHARMACY  
B. PHARM  
Currency

	2019 - 2020	2020-2021 Budget	Increase / Decrease		Justification
Total No. of Intake Capacity (Nos.)	430	430			
No. of Intake (Nos.)	431	440	Numbers of increase in Backlog/Ex students qualifying for admission next Academic year.		
Detailed Income Statement	2019 - 2020	2020-2021 Budget	Increase / Decrease		Reason/ Justification (if over 5%)
			Rs	%	
<b>Student Operations</b>					
Accrued Interest	11,570	12,000	430	4%	
Admission Form Fees	57,300	-	(57,300)	-100%	No sale of Admission forms due to lockdown (Online submission of Admission Form)
Admission Cancel Charges	1,000	10,000	9,000	900%	Depends on number of student cancelling admission before cut off
Bank Interest	7,358	8,000	642	9%	Standard Rates
Bonafide Fees	14,600	15,000	400	3%	
Development Fees	3,814,593	4,936,300	1,121,707	29%	Calculated considering estimated number of Admission
Fine from students	64,528	65,000	472	1%	
General Breakage Fees	319,405	250,000	(69,405)	-22%	Due to online teaching learning breakage will be minimum.
Identity Card Fees	1,600	2,500	900	56%	Depends on students for taking Duplicate I Card.
Improvement Sessional Fees	35,200	25,000	(10,200)	-29%	Due to Lockdown classes, examination is online.
Miscellaneous Fees	74,060	75,000	940	1%	
Registration Fees	94,000	95,000	1,000	1%	
Research Consultancy Fees	65,000	-	(65,000)	-100%	Due to Lockdown we have not received any Research/consultancy Fees
Training Certificate Fees	9,250	10,000	750	8%	Depends on students applying for Training Certificate.
Transfer Certificate Fees	52,500	55,000	2,500	5%	
Tuition Fees	34,043,342	41,393,700	7,350,358	22%	Calculated considering estimated number of Admission
<b>Income Total</b>	<b>38,665,306</b>	<b>46,952,500</b>	<b>8,287,194</b>	<b>21%</b>	
Operating Expenditure Details	2019 - 2020	2020-2021 Budget	Increase / Decrease		Reason / Justification (if over 5%)
			Rs	%	
<b>Student Activity Cost including Scholarships</b>					
<b>Academic Cost / Supplies Cost</b>					
Promotion Expenses	-	100,000	100,000	10000000%	Advertisement will be made for Principal/staff selection/institute level admission
Newspaper & Periodicals	15,833	16,000	167	1%	
subscription & Journals	73,082	137,500	64,418	88%	To meet requirement of regulating bodies, Dr. BAMU/PCI/AICTE
Laboratory Expenses	479,540	250,000	(229,540)	-48%	Minium inventory due to Covid-19
Affiliation Fees	849,500	250,000	(599,500)	-71%	Affiliation Fees to be paid for Dr. BAMU/Admission Regulating Authority. High amount in Financial year 2019-20 as Pharmacy Council of India affiliation fees paid.
<b>Student Facilities</b>					
Gymkhana / Sports facilities	-	-	-	-	
<b>Personnel Cost</b>					
<b>Salaries</b>					
Teaching	21,905,468	23,000,741	1,095,273	5%	Approximate 5% increase in the Salary Budget for Increments and D.A.

Non- Teaching	12,186,044	13,404,648		1,218,604	10%	Approximate 10% increase in the Salary Budget for Increments and D.A.	28.55%
Salary Arrears	8,810,270	-		(8,810,270)	-100%	In 2019-20 Arrears of Teaching & Non Teaching staff were paid	-
Remuneration	210,454	-		(210,454)	-100%	No Remuneration sanctioned for 2020-21.	-
CHB Remuneration	67,800	-		(67,800)	-100%	Due to Covid-19 CHB lecture not conduct.	-
Security Charges	871,393	350,000		(521,393)	-60%	Security charges stopped since July-2020.	0.75%
Washing Allowance	17,700	36,000		18,300	103%	Washing Allowance has increased by Govt. G.R. Rs. 100/- per month per staff.	0.08%
<b>Benefits (EPF, Gratuity, Mediclaim, etc)</b>							0.00%
Non- Teaching	2,379,859	2,617,845		237,986	10%	Approximate 10% increase in the Salary Budget for Increments and D.A.	5.58%
<b>Utilities</b>							-
Electricity	310,750	480,000		169,250	54%	As per standard rate.	1.02%
Internet	72,285	75,000		2,715	4%		0.16%
Telephone	56,666	36,000		(20,666)	-36%	Only Landline bills paid	0.08%
<b>Postage &amp; Courier</b>							
Postage	200	5,000		4,800	2400%	Depends on requirement of Postage.	0.01%
<b>Printing &amp; Stationery</b>							0.00%
Printing Expense	128,322	125,000		(3,322)	-3%	Printing rate are negotiable due to Covid minimum expenses considred.	0.27%
Office Stationery Expense	128,322	125,000		(3,322)	-3%	Stationery rate are negotiable due to Covid minimum expenses considred.	0.27%
Computer Stationery Expense	-	-		-	0%		-
<b>Repairs &amp; Maintenance</b>							-
Equipment Repairs	163,387	300,000		136,613	84%	Lots of requirement received from Departments for maintenance.	0.64%

<b>Legal Expenses</b>						
Legal Professional Fees	-	-	-	0%		-
Legal documentation	19,200	50,000	30,800	160%	Approximate amount based on Court cases	0.11%
Audit	31,270	32,830	1,560	5%		0.07%
<b>Consultancy &amp; Professional Fees</b>						
Consultancy Charges	-	-	-	0%		-
Professional Fees	24,000	30,000	6,000	25%	Professional fees as per Standard Rates	0.06%
Income Tax Consultancy	-	16,000	16,000	1600000%	eTDS Return charges of 4 quarters	0.03%
Other Professional & Consultancy	-	-	-	0%		0.00%
<b>General Admin</b>						
Post Covid Cleaning and Sanitisation Expenses	-	50,000	50,000	5000000%	For purchase Sanitizers/Disinfectors etc.	0.11%
Bank Charges	8,036	10,000	1,964	24%		0.02%
Events / Functions / Celebrations	70,110	25,000	(45,110)	-64%	the cultural activites have not been conducted due to Covid-19 up to date	0.05%
Crockery	-	-	-	0%		-
Tree Plantation	-	-	-	0%		-
Livery / Uniforms for Class IV	-	-	-	0%		-
Cleaning Exp	58,466	90,000	31,534	54%	For purchase cleaning items and cleaning charges	0.19%
Rent Rates and Taxes	-	-	-	0%		-
Depreciation	2,835,257	2,835,257	-	0%		6.04%
<b>Other Administration Expenses</b>						
Gardening Expenses	10,200	10,000	(200)	-2%		0.00%
General Insurance	4,776	20,000	15,224	319%	Insurane for College Assets	0.02%
Interest & Penalties	117,102	350,000	232,898	199%	Due to late payments of PF TDS	0.04%
Misc Expenses	64,323	65,000	677	1%		0.14%
Office Expenses	5,000	-	(5,000)	-100%	Due to Covid-19 No expenses incurred	-
Medical Expenses	3,279	-	(3,279)	-100%	Due to Covid-19 No expenses incurred	-
Seminar Expenses	6,000	-	(6,000)	-100%	Due to Covid-19 Seminar not conducted	-
Registration Fees	1,000	5,000	4,000	400%	Registration required for participation in university/professional activities.	0.01%
Affiliation Committee Visit Exp	9,000	-	(9,000)	-100%	No committee visits till date	0.00%
Laboratory (Alcohol) Renewal Licencce Fee	475	500	25	5%	Licence Renewal fees for purchase Alcohol	0.00%
Property Tax	513,883	523,398	9,515	2%		1.11%
<b>Travel &amp; Subsistence</b>						
Travel - Domestic	118,941	15,000	(103,941)	-87%	Due to Covid-19 minimum estimate charges	0.00%
Local Conveyance	17,576	25,000	7,424	42%	Local conveyance for visit University, DTE and other work.	0.03%
Accomodation Exp	-	-	-	0%		0.05%
<b>Capital Expenditure</b>						
Computers	-	-	-	0%		-
Printers	-	-	-	0%		-
Furniture & Fixtures	-	-	-	0%		-
Office Equipment	-	-	-	0%		-
Software Licences	-	-	-	0%		-
Laboratory Equipments	-	-	-	0%		-
Heavy Sports equipment	-	-	-	0%		-
Library Books	7,083	125,000	117,917	1665%	To meet requirement of regulating bodies, Dr. BAMU/PCI/AICTE	0.27%
Electrical Equipments	-	-	-	0%		0.00%
<b>Total Expenditure</b>	<b>52,651,852</b>	<b>45,586,719</b>	<b>(7,065,133)</b>	<b>-13%</b>		<b>97.09%</b>
<b>Surplus / Deficit</b>	<b>(13,986,546)</b>	<b>1,365,781</b>	<b>15,352,327</b>	<b>-110%</b>		
		<b>2.91%</b>				

Name of Institution  
Department Name  
Currency

Y.B. CHAVAN COLLEGE OF PHARMACY  
M. PHARM  
Currency

	2019 - 2020	2020-2021 Budget	Increase / Decrease		Justification
Total No. of Intake Capacity (Nos.)	128	116			
No. of Intake (Nos.)	104	106			
<b>Detailed Income Statement</b>			<b>Increase / Decrease</b>		<b>Reason/ Justification (if over 5%)</b>
<b>Student Operations</b>	<b>2019 - 2020</b>	<b>2020-2021 Budget</b>	<b>Rs</b>	<b>%</b>	
Admission Form Fees	34,000	-	(34,000)	-100%	No sale of Admission forms due to lockdown (Online submission of Admission Form)
Admission Cancel Charges	1,000	10,000	9,000	900%	Depends on number of student cancelling admission before cut off
Bank Interest	15,050	15,100	50	0%	Standard Rates
Bonafide Fees	1,150	2,000	850	74%	
Development Fees	1,424,885	1,871,866	446,981	31%	Calculated considering estimated number of Admission
Fine from students	8,447	10,000	1,553	18%	
General Breakage Fees	64,505	65,000	495	1%	Due to online teaching learning breakage will be minimum.
Identity Card Fees	250	1,000	750	300%	Depends on students for taking Duplicate I Card.
Ph.D (Research & Development Fees)	670,480	750,000	79,520	12%	
Miscellaneous Fees	-	-	-	0%	
Registration Fees	5,000	10,000	5,000	100%	
Research Consultancy Fees	27,000	-	(27,000)	-100%	Due to Lockdown we have not received any Research/consultancy Fees
Training Certificate Fees	-	-	-	0%	
Transfer Certificate Fees	11,500	12,500	1,000	9%	
Tuition Fees	12,091,037	14,116,134	2,025,097	17%	Calculated considering estimated number of Admission
<b>Income Total</b>	<b>14,354,304</b>	<b>16,863,600</b>	<b>2,509,296</b>	<b>17%</b>	

Operating Expenditure Details	2019 - 2020	2020-2021 Budget	Increase / Decrease		Reason / Justification (if over 5%)	
			Rs	%		
<b>Student Activity Cost including Scholarships</b>						
<b>Academic Cost / Supplies Cost</b>						
Promotion Expenses	83,339	-	(83,339)	-100%		0.00%
Newspaper & Periodicals	7,092	-	(7,092)	-100%		0.00%
subscription & Journals	-	15,000	15,000	1500000%	To meet requirement of regulating bodies, Dr. BAMU/PCI/AICTE	0.09%
Laboratory Expenses	18,216	19,000	784	4%		0.11%
Affiliation Fees	20,000	325,000	305,000	1525%	Affiliation Fees to be paid for Dr. BAMU/Admission Regulating Authority. Last year fees paid by B.Pharm a/c.	1.93%
Examination Expenses	-	-	-	0%		-
<b>Student Facilities</b>						
Gymkhana / Sports facilities	-	-	-	-		-
<b>Personnel Cost</b>						
<b>Salaries</b>						
Teaching	15,461,478	16,234,552	773,074	5%	Approximate 5% increase in the Salary Budget for Increments and D.A.	96.27%
Salary Arrears	-	800,000	800,000	80000000%	In 2019-20 Arrears of Teaching staff were paid	0.00%
CHB Remuneration	84,150	-	(84,150)	-100%		-
Security Charges	2,250	-	(2,250)	-100%		-
Washing Allowance	-	-	-	0%		-
<b>Benefits (EPF, Gratuity, Medclaim, etc)</b>						
Teaching	-	240,000	240,000	24000000%	Approximate 5% increase in the Salary Budget for Increments and D.A.	-
<b>Utilities</b>						
Electricity	78,915	25,000	(53,915)	-68%	As per standard rate.	0.15%
Internet	-	-	-	0%		-
Telephone	19,029	10,000	(9,029)	-47%		0.06%
<b>Postage &amp; Courier</b>						
Postage	1,692	1,775	83	5%		0.01%
<b>Printing &amp; Stationery</b>						
Printing Expense	124,125	36,500	(87,625)	-71%	Printing rate are negotiable due to Covid minimum expenses considered.	0.22%
Office Stationery Expense	29,652	16,500	(13,152)	-44%	Stationery rate are negotiable due to Covid minimum expenses considered.	0.10%
Computer Stationery Expense	-	-	-	0%		-
<b>Repairs &amp; Maintenance</b>						
Equipment Repairs	64,464	20,000	(44,464)	-69%		0.12%
<b>Legal Expenses</b>						
Legal Professional Fees	-	-	-	0%		-
Legal documentation	454	5,000	4,546	1001%	Approximate amount based on Court cases.	0.03%
Audit	11,800	12,000	200	2%		0.07%
<b>Consultancy &amp; Professional Fees</b>						
Consultancy Charges	-	-	-	0%		-
Professional Fees	20,100	5,000	(15,100)	-75%		0.03%
Income Tax Consultancy	-	-	-	0%		-
Other Professional & Consultancy	-	-	-	0%		-

<b>General Admin</b>	-	-					
Post Covid Cleaning and Sanitisation Expenses	-	-				0%	
Bank Charges	2,800	2,900		100		4%	0.02%
Events / Functions / Celebrations	35,800	5,000		(30,800)		-86%	the cultural activites have not been conducted due to Covid-19 up to date 0.03%
Crockery	-	-		-		0%	
Tree Plantation	-	-		-		0%	
Livery / Uniforms for Class IV	-	-		-		0%	
Cleaning Exp	13,500	15,000		1,500		11%	For purchase cleaning items and cleaning charges 0.09%
Rent Rates and Taxes	-	-		-		0%	
Depreciation	360,751	360,751		-		0%	
<b>Other Administration Expenses</b>	-	-		-		0%	
Misc. Expenses	42,282	20,000		(22,282)		-53%	0.12%
<b>Travel &amp; Subsistence</b>	-	-		-		0%	
Travel - Domestic	44,169	10,000		(34,169)		-77%	0.06%
Local Conveyance	18,685	15,000		(3,685)		-20%	0.09%
Accomodation Exp	-	-		-		0%	
<b>Capital Expenditure</b>	-	-		-			
Computers	-	-		-		0%	
Printers	-	-		-		0%	
Furniture & Fixtures	-	-		-		0%	
Office Equipment	-	-		-		-	
Software Licences	103,000	-		(103,000)		-100%	-
Laboratory Equipments	-	-		-		0%	
Heavy Sports equipment	-	-		-		0%	
Library Books	1,950	-		(1,950)		-100%	-
Electrical Equipments	-	-		-		0%	
<b>Total Expenditure</b>	<b>16,649,693</b>	<b>18,193,978</b>		1,544,285		9%	<b>99.58%</b>
<b>Surplus / Deficit</b>	<b>(2,295,389)</b>	<b>(1,330,378)</b>		965,011		-42%	
Deficit Reduced	-15.99%	-7.89%					

Name of Institution  
Department Name  
Currency

Y.B. CHAVAN COLLEGE OF PHARMACY  
B. PHARM & M. PHARM  
Currency

	B. Pharm		M.Pharm		Comparative Differences		Reason / Justification
	2019 - 2020	2020-2021 Budget	2019 - 2020	2020-2021 Budget			
Total No. of Intake Capacity (Nos.)	430	430	0	0			
No. of Intake (Nos.)	431	440	0	0			
Detailed Income Statement	2019 - 2020	2020-2021 Budget	2019 - 2020	2020-2021 Budget	Comparative Differences		Reason / Justification
<b>Student Operations</b>					<b>Rs.</b>	<b>%</b>	
Accrued Interest	11,570	12,000	-	-	(12,000)	-100%	
Admission Form Fees	57,300	-	34,000	-	-	0%	
Admission Cancel Charges	1,000	10,000	1,000	10,000	-	0%	
Bank Interest	7,358	8,000	15,050	15,100	7,100	89%	
Bonafide Fees	14,600	15,000	1,150	2,000	(13,000)	-87%	
Development Fees	3,814,593	4,936,300	1,424,885	1,871,866	(3,064,434)	-62%	
Fine from Students	64,528	65,000	8,447	10,000	(55,000)	-85%	
General Breakage Fees	319,405	250,000	64,505	65,000	(185,000)	-74%	
Identity Card Fees	1,600	2,500	250	1,000	(1,500)	-60%	
Improvement Sessional Fees	35,200	25,000	-	-	(25,000)	-100%	
Ph.D (Research & Development Fees)	-	-	670,480	750,000	750,000	75000000%	
Miscellaneous Fees	74,060	75,000	-	-	(75,000)	-100%	
Registration Fees	94,000	95,000	5,000	10,000	(85,000)	-89%	
Research Consultancy Fees	65,000	-	27,000	-	-	0%	
Training Certificate Fees	9,250	10,000	-	-	(10,000)	-100%	
Transfer Certificate Fees	52,500	55,000	11,500	12,500	(42,500)	-77%	
Tuition Fees	34,043,342	41,393,700	12,091,037	14,116,134	(27,277,566)	-66%	
<b>Total Income</b>	<b>38,665,306</b>	<b>46,952,500</b>	<b>14,354,304</b>	<b>16,863,600</b>	<b>(30,088,900)</b>	<b>-64%</b>	



<b>Operating Expenditure Details</b>						
<b>Student Activity Cost including Scholarships</b>						
<b>Academic Cost / Supplies Cost</b>						
Promotion Expenses	-	100,000	83,339	-	(100,000)	-100%
Newspaper and Periodicals	15,833	16,000	7,092	-	(16,000)	-100%
Subscription & Journals	73,082	137,500	-	15,000	(122,500)	-89%
Laboratory Expenses	479,540	250,000	18,216	19,000	(231,000)	-92%
Affiliation Expenses	849,500	250,000	20,000	325,000	75,000	30%
Gymkhana / Sports facilities	-	-	-	-	-	0%
<b>Count of Staff</b>						
Teaching	21,905,468	23,000,741	15,461,478	16,234,552	(6,766,189)	-29%
Non Teaching	12,186,044	13,404,648	-	-	(13,404,648)	-100%
Salary Arrears	8,810,270	-	-	800,000	800,000	80000000%
Remuneration	210,454	-	-	-	-	0%
CHB Remuneration	67,800	-	84,150	-	-	0%
Security Charges	871,393	350,000	2,250	-	(350,000)	-100%
Washing Allowance	17,700	36,000	-	-	(36,000)	-100%
<b>Non Teaching (EPF, Gratuity etc)</b>	<b>2,379,859</b>	<b>2,617,845</b>	<b>-</b>	<b>240,000</b>		
Electricity	310,750	480,000	78,915	25,000	(455,000)	-95%
Internet	72,285	75,000	-	-	(75,000)	-100%
Telephone	56,666	36,000	19,029	10,000	(26,000)	-72%
<b>Postage &amp; Courier</b>						
Postage	200	5,000	1,692	1,775	(3,225)	-65%
Courier	-	-	-	-	-	0%
<b>Printing &amp; Stationery</b>						
Printing Expense	128,322	125,000	124,125	36,500	(88,500)	-71%
Office Stationery Expense	128,322	125,000	29,652	16,500	(108,500)	-87%
Computer Stationery Expense	-	-	-	-	-	0%
<b>Repairs &amp; Maintenance</b>						
Equipment Repairs	163,387	300,000	64,464	20,000	(280,000)	-93%
Equipment Maintenance - AMC	-	-	-	-	-	0%
Other Equipment - AMC	-	-	-	-	-	0%
<b>Legal Expenses</b>						
Legal Professional Fees	-	-	-	-	-	0%
Legal documentation	19,200	50,000	454	5,000	(45,000)	-90%
Stamp Paper	-	-	-	-	-	0%
Registration Fees	-	-	-	-	-	0%
Audit	31,270	32,830	11,800	12,000	(20,830)	-63%
Internal Audit Fees	-	-	-	-	-	0%
Statutory Audit Fees	-	-	-	-	-	0%
<b>Consultancy &amp; Professional Fees</b>						
Consultancy Charges	-	-	-	-	-	0%
Professional Fees	24,000	30,000	20,100	5,000	(25,000)	-83%
Income Tax Consultancy	-	16,000	-	-	(16,000)	-100%
Other Professional & Consultancy / Panalty IT	-	-	-	-	-	0%

<b>General Admin</b>							0%
Post Covid Cleaning and Sanitisation Expenses	-	50,000	-	-	(50,000)	-	-100%
Bank Charges	8,036	10,000	2,800	2,900	(7,100)	-	-71%
Marketing & Advertisement	-	-	-	-	-	-	0%
Events / Functions / Celebrations	70,110	25,000	35,800	5,000	(20,000)	-	-80%
Crockeries	-	-	-	-	-	-	0%
Tree Plantation	-	-	-	-	-	-	0%
General Insurance Fire	-	-	-	-	-	-	0%
Depreciation	-	-	-	-	-	-	0%
Livery (Uniform)	-	-	-	-	-	-	0%
Cleaning Exp	58,466	90,000	13,500	15,000	(75,000)	-	-83%
Rent Rates and Taxes	-	-	-	-	-	-	0%
Depreciation	2,835,257	2,835,257	360,751	360,751	(2,474,506)	-	-87%
<b>Other Administration Expenses</b>	-	-	-	-	-	-	0%
Gardening Expenses	10,200	10,000	-	-	(10,000)	-	-100%
General Insurance	4,776	20,000	-	-	(20,000)	-	-100%
Interest & Penalties	117,102	350,000	-	-	(350,000)	-	-100%
Misc. Expenses	64,323	65,000	42,282	20,000	(45,000)	-	-69%
Office Expenses	5,000	-	-	-	-	-	0%
Medical Expenses	3,279	-	-	-	-	-	0%
Seminar Expenses	6,000	-	-	-	-	-	0%
Registration Fees	1,000	5,000	-	-	(5,000)	-	-100%
Affiliation Committee Visit Exp	9,000	-	-	-	-	-	0%
Lab (Alcohol) Renewal Licencce Fee	475	500	-	-	(500)	-	-100%
Property Tax	513,883	523,398	-	-	(523,398)	-	-100%
<b>Travel &amp; Subsistence</b>	-	-	-	-	-	-	0%
Travel - Domestic	118,941	15,000	44,169	10,000	(5,000)	-	-33%
Travel - International	-	-	-	-	-	-	0%
Local Conveyance	17,576	25,000	18,685	15,000	(10,000)	-	-40%
Vehicle Hire (Travel)	-	-	-	-	-	-	0%
Other Travel	-	-	-	-	-	-	0%
<b>Capital Expenditure</b>	-	-	-	-	-	-	0%
<b>Routine Capital Expenditure</b>	-	-	-	-	-	-	0%
Computers	-	-	-	-	-	-	0%
Printers	-	-	-	-	-	-	0%
Furniture & Fixtures	-	-	-	-	-	-	0%
Office Equipment	-	-	-	-	-	-	0%
Photocopier	-	-	-	-	-	-	0%
Software Licences	-	-	103,000	-	-	-	0%
Laboratory Equipments	-	-	-	-	-	-	0%
Heavy Sports equipment	-	-	-	-	-	-	0%
Library Books	7,083	125,000	1,950	-	(125,000)	-	-100%
Electcnal Equipments	-	-	-	-	-	-	0%
RO Equipment	-	-	-	-	-	-	0%
<b>Total Expenditure</b>	<b>52,651,852</b>	<b>45,586,719</b>	<b>16,649,693</b>	<b>18,193,978</b>	<b>(27,392,741)</b>	<b>-</b>	<b>-60%</b>
<b>Surplus / Deficit</b>	<b>(13,986,546)</b>	<b>1,365,781</b>	<b>(2,295,389)</b>	<b>(1,330,378)</b>	<b>(2,696,159)</b>	<b>-</b>	<b>-</b>

(Dr. Abubakar Salam Bawazir)

I/c. Principal

**VC Principal**  
**Y.B. Chavan College of Pharmacy**  
**Aurangabad.**